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1. In 2016, the Michigan legislature passed a new comprehensive energy law (updates to Public Acts 341 and 342) that established a framework to help energy providers plan for our state's energy future. The 2016 plan included provisions to keep electricity reliable for all Michigan consumers, increase renewable energy from 10% to 15% of our state's total energy portfolio, and encourage greater energy efficiency. What are your views on this law?

A more sustainable energy future is in everyone's best interest. I'm in favor of the 2016 law, and also thrilled to see the clean energy deal that was recently reached with DTE and Consumers Energy to rely on 25% renewable energy by the year 2030 while increasing energy efficiency by 25% over the same period. Michiganders need to know that their energy will be reliable, safe, and affordable, and this law and agreement provide excellent frameworks to allow our utility companies to be key partners in this shift for a more sustainable future.

2. The 2016 energy law also moved Michigan to using Integrated Resource Plans (IRPs). IRPs centralize and standardize planning for our electric system using a transparent process overseen by the Michigan Public Service Commission (MPSC). The IRP process is designed to ensure investments in our electric system achieve our goals of affordability, reliability, and sustainability in the most balanced way possible. Do you think IRPs provide a good framework to support Michigan's energy needs moving forward?

Yes. I'm in favor of IRPs which bring significantly more transparency to our utilities and allowing the Michigan Public Service Commission to consider the more holistic picture when making decisions.

3. Michigan consumers pay for electricity based on how much energy they use and when they use it (i.e., electricity consumed during "peak hours" costs more than electricity consumed during "non-peak hours"). This approach minimized the subsidizing of electricity costs for one consumer by other consumers. Do you believe this is the right way to establish consumer costs? Are there any instances in which you would support subsidies for some types of energy or some types of consumers?

This pay-per-use system creates the most balanced system for all customers, and I do not support subsidies for some customers over others. Rates need to be determined in a way that's most fair and

balanced, and it should not be on the state to create winners and losers by providing subsidies for some over others.

4. Michigan's energy infrastructure is aging and requires new investments to maintain safe and reliable service. Technologies like smart meters and grid sensors are making our energy grid more efficient and resilient. How important do you believe it is for Michigan to invest in its energy infrastructure?

Investing in real, long-term solutions to fix our aging infrastructure and update it to the latest technologies are crucial for us to move forward as a competitive state. Though the upfront costs may be high, the long-term cost-savings make such an investment now the right move now. Waiting will only increase the cost to update over time, and we need to ensure we invest now to guarantee that residents and businesses have reliable power for their needs.

5. Recently, the Michigan Public Service Commission approached a new policy for rooftop solar users. This new policy allows energy providers to recoup the costs associated with maintaining the energy grid from these customers who use the grid both to feed excess electricity back into the grid and to access electricity from the grid when their solar panels are not producing enough energy. Up until now, rooftop solar users have been able to avoid paying these costs. What are your views on this new policy?

Rooftop solar users provide a valuable service not only to themselves, but to the state, and increased adoption will ensure the grid as a whole has adequate energy, especially as climate change creates more extreme weather conditions and likely significantly more high-heat days across the state. That said, we need to ensure that all users are paying the same grid access and maintenance fees to ensure that the system as a whole is able to be maintained and updated as needed. I support the new policy and look forward to working together to find ways to encourage more users to adopt solar technology as part of a holistic solution with our energy and utility corporations.

6. Michigan is transitioning from electricity predominately generated from coal to a more diverse energy mix that also includes natural gas; renewables like solar, wind, and hydropower; and nuclear. Do you support this "all-of-the-above" energy strategy? **YES**

Diversifying the mix of our energy portfolio is the right move for Michigan and ensures we're protected from shortages or unexpected price hikes from an over-reliance on just one or few sources of reliable energy. Moving away from coal is necessary to decrease the proven harmful emissions and protect the well-being of Michiganders and our state for generations to come.

7. Do you believe Michigan's energy mix should be mandated by law, or should energy providers have more flexibility to balance environmental concerns with affordability, reliability, and the rapid pace of technology advances in the energy sector?

We need to create a relationship between state legislature and energy providers that allows for the best solutions to our energy needs both now and in the future while continually assessing and advancing sustainability to protect our environment. Historically, we've seen that industries themselves may

remain stagnant until government mandates are put in place. As an industrial designer, my approach to any problem is to bring all parties to the table to develop user-centric solutions that best benefit Michiganders. This best solution needs to factor in the health of our state environment, health and well being of residents, along with reliability and affordability of energy to ensure all customers have the energy they need to live and operate their businesses, in addition to ensuring energy providers are able to sustain a healthy business themselves. In this way, I'm encouraged by the recent agreement from DTE and Consumers Energy as a prime example of companies operating as integral partners in our push towards sustainability, and agreement that was reached in advance of the ballot initiative going to the voters. This proactive, collaborative approach is what will truly drive Michigan forward, and trusts in the energy providers' expertise in their industry in partnership with what's best for Michigan residents and the state itself.

8. What else would you like the AMP community to know about your views on Michigan energy and our state's energy future?

I'm looking forward to bringing a user-centric, research-driven approach from my career as an industrial designer to our politics. For too long, I've seen environmentalists and industries at a stalemate similar to the divide we see in our hyper-partisan politics by refusing to come to the table together with open eyes to learn about each others' expertise, challenges, needs, and ideas for solutions. Real solutions exist when we bring all parties to the table to work on these most challenging problems together. I believe Michigan has a unique opportunity to lead the country in sustainable energy and infrastructure, not only for a more sustainable future, but to provide economic opportunity by diversifying our economy and attracting the best and brightest to stay in, relocate to, and invest in our state.